

Date: January 31, 2026

To
BSE Limited
P J Towers,
Dalal Street,
Mumbai – 400 001
Scrip Code: 544318

To
The National Stock Exchange of India Limited
“Exchange Plaza”,
Bandra – Kurla Complex,
Bandra (E), Mumbai – 400 051
Scrip Code: MAMATA

Sub: Intimation under Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 – Earnings Presentation

Dear Sir,

In terms of Regulation 30 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached herewith Earnings Presentation pertaining to Financial Results of quarter and nine-month period ended December 31, 2025.

The aforesaid presentation will also be made available on the website of the Company at www.mamata.com.

Thanking you.

Yours faithfully.

For, Mamata Machinery Limited

Madhuri Sharma
Company Secretary & Compliance Officer

Encl.: A/a

MAMATA MACHINERY LIMITED

NSE: MAMATA | BSE: 544318 | Bloomberg: MAMATA:IN



TOTAL SOLUTIONS FOR FLEXIBLE PACKAGING

Earnings Presentation
Q3 & 9MFY26 | January 2026



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9MFY26
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Profile

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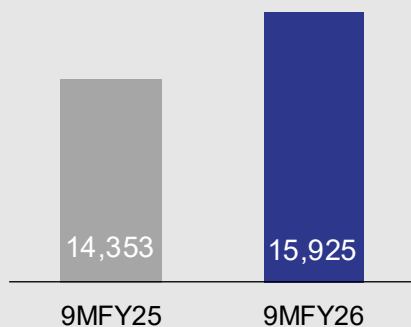
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Q3 & 9MFY26 Performance Highlights (Consolidated)

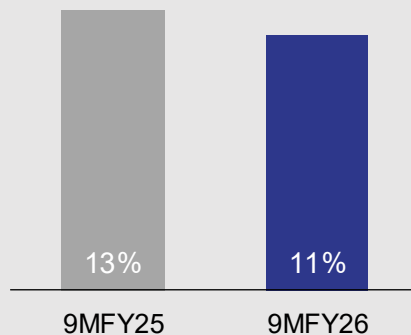
9MFY26 Performance

Revenue
(IN ₹ LAKHS)



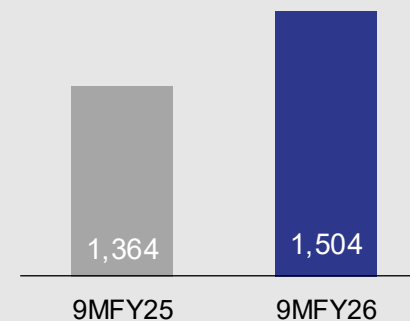
11%
YoY Growth

EBITDA Margin
(IN %)



(111) BPS
YoY Growth

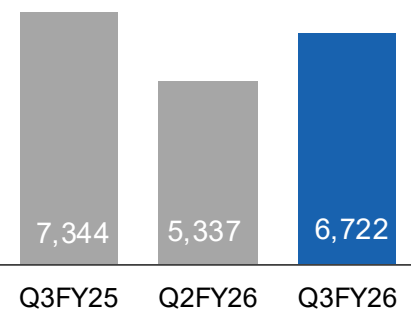
PAT
(IN ₹ LAKHS)



10%
YoY Growth

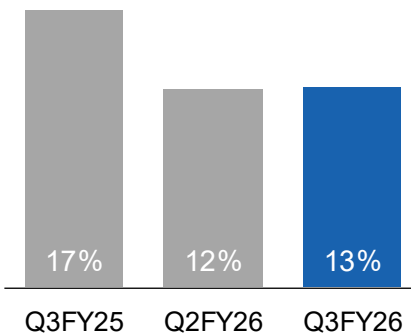
Q3FY26 Performance

Revenue
(IN ₹ LAKHS)



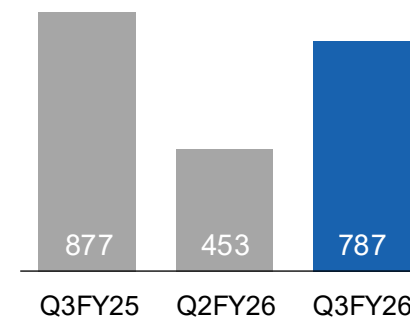
(8%)
YoY Growth

EBITDA Margin
(IN %)



(478) BPS
YoY Growth

PAT
(IN ₹ LAKHS)



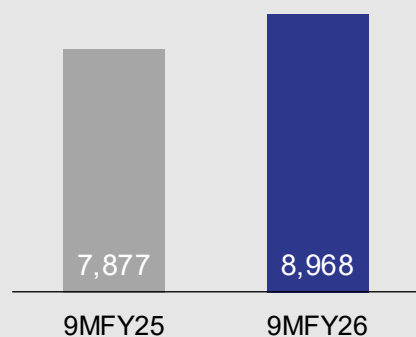
(10%)
YoY Growth



Product Vertical Performance (Consolidated)

Converting - Revenue

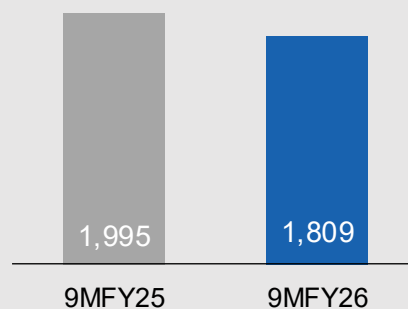
(IN ₹ LAKHS)



14% YoY Growth

Co-extrusion - Revenue

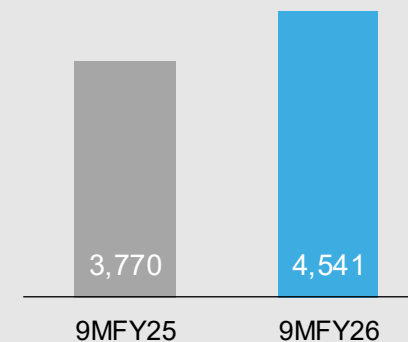
(IN ₹ LAKHS)



(9%) YoY Growth

Packaging - Revenue

(IN ₹ LAKHS)



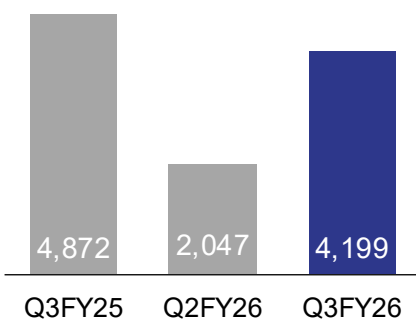
20% YoY Growth

9MFY26 Performance

Note – Above revenue break-up is only for machinery sales. It does not include Attachments & Spares and After-Sales Services.

Converting - Revenue

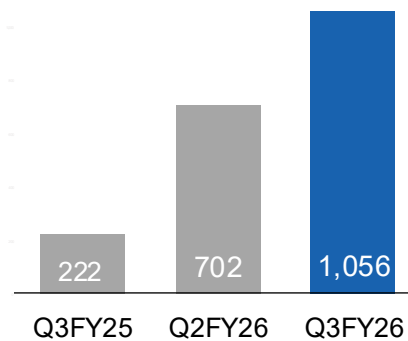
(IN ₹ LAKHS)



(14%) YoY Growth

Co-extrusion - Revenue

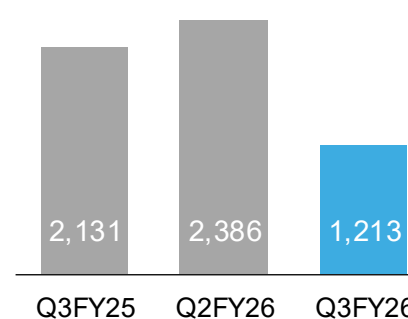
(IN ₹ LAKHS)



376% YoY Growth

Packaging - Revenue

(IN ₹ LAKHS)



(43%) YoY Growth

Q3FY26 Performance

P&L Snapshot (Consolidated)

Particulars (₹ IN LAKHS)	9MFY25	9MFY26	YoY Change	Q3FY25	Q2FY26	Q3FY26	YoY Change
Revenue from Operations	14,353	15,925	11%	7,344	5,337	6,722	(8%)
Other Income	351	478	36%	116	80	249	114%
COGS	6,010	6,997	16%	3,508	2,143	3,400	(3%)
Gross Profit	8,344	8,928	7%	3,836	3,194	3,322	(13%)
Gross Margin (%)	58.13%	56.07%	(207 bps)	52.23%	59.85%	49.42%	(281 bps)
Operating Expenses	6,547	7,112	9%	2,563	2,531	2,479	(3%)
EBITDA	1,796	1,816	1%	1,272	663	843	(34%)
EBITDA Margin (%)	12.52%	11.40%	(111 bps)	17.33%	12.42%	12.55%	(478 bps)
Finance Cost	69	35	(49%)	29	8	15	(49%)
Depreciation	245	305	24%	91	102	121	33%
Profit before Tax	1,833	1,954	7%	1,268	633	956	(25%)
Profit after Tax	1,364	1,504	10%	877	453	787	(10%)
PAT Margins (%)	9.50%	9.45%	(5 bps)	11.94%	8.49%	11.70%	(24 bps)
Basic EPS (in ₹)	5.54	6.11	10%	3.56	1.84	3.20	(10%)

Management Commentary

Mamata Machinery has delivered a resilient performance during the nine-month period ended December 31, 2025, with Revenue from Operations for 9MFY26 registering a growth of 11% YOY. On a quarterly basis, Q3FY26 Revenue from Operations recorded a marginal decline of 8%. This quarterly lumpiness is inherent to our business, which is best assessed on a trailing-twelve-months (TTM) basis. On the profitability front, 9MFY26 EBITDA remained flat compared to the same period last year, while Q3FY26 EBITDA registered a decrease on account of lower gross margins (due to product-mix changes) during the quarter.

Operationally, the quarter was marked by a significant multi-machine order intake for our VFFS packaging machines from one of India's leading snacks and namkeen brands. This milestone reinforces our position as the preferred & leading indigenous packaging technology provider and highlights the widening market acceptance of our packaging portfolio beyond our flagship HFFS lines. We continue to put more thrust on our packaging division as the key growth driver for the business going forward.

Looking ahead, the Company is gearing up for major industry events such as Plast India 2026, where we will unveil our latest innovations in recyclable co-extrusion technology and demonstrate our converting and packaging solutions compatible with sustainable films. Additionally, Interpack 2026 in Düsseldorf will mark Mamata's maiden presence at this premier global packaging exhibition, showcasing our complete packaging technology portfolio to strengthen our international footprint.

The ongoing delay in resolution of the US tariff situation and India-US trade deal has temporarily impacted our American business and order intake. At the same time, expanding opportunities in domestic and other global markets, especially for our packaging portfolio is keeping us on track with our business plan for FY26 and beyond. Q4FY26 is expected to be an important period for scheduled deliveries in the packaging division.



Apurva Kane
Chief Executive Officer

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Company Overview



Executive Summary

Unique value proposition

Total flexible packaging machinery solutions provider with presence across value chain: *co-extrusion > converting > packaging*

IP-driven business

Intellectual, R&D, and engineering prowess resulting in industry-first product introductions & innovations

Highly capital-efficient business model

IP generation, asset-light manufacturing, robust value propositions leading to healthy margins & capital return ratios

Market leadership

India's leading converting machinery player and amongst top 5 globally. Leading domestic player in Packaging machinery as well

Generating healthy cash flows

Minimal capital requirements to grow, lean balance sheet, and healthy cash-reserves

Championing 'Make in India, for the World'

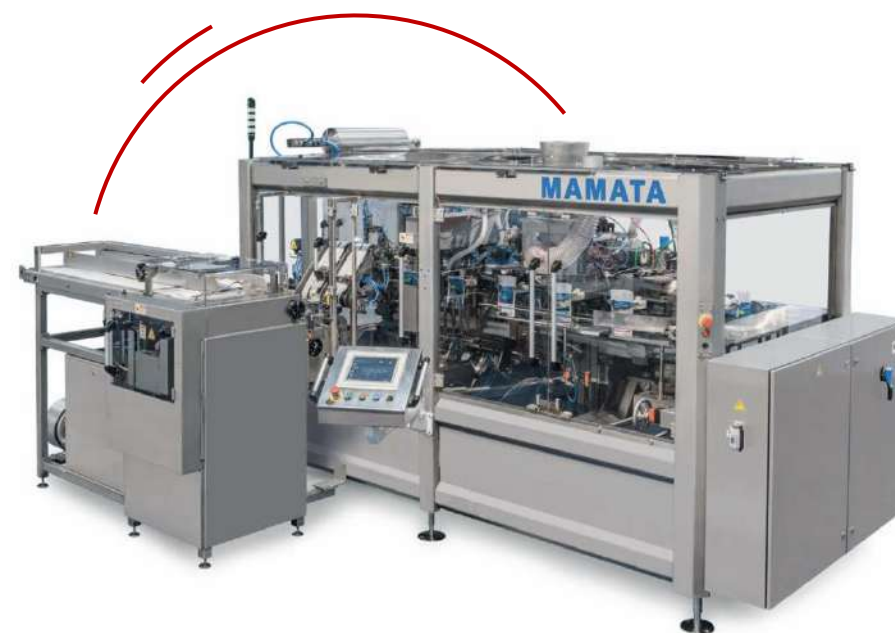
Focus on import substitution, while effectively competing in sophisticated export markets: *US, EU, Middle-East & Africa*

At forefront of recyclable technology

Developed specialised technology compatible with recyclable films, without compromising on quality & speed

Industry tailwinds

Rising consumption, e-commerce growth, growing packaged foods, rigid to flexible packaging shift, and growing export potential



Mamata At a Glance

5,000+

Global
installations

80+

Delivered machinery
to 80+ countries

71%+

Export
top line

Industry- Leading

Profitability metrics &
capital return ratios

Net-Debt Free

Balance Sheet with
healthy cash reserves

2

International offices &
agents in Africa, Middle
East, Europe, Asia and
South-Central America

199

Team Strength in India with
18 in USA subsidiary

35+

Years old,
established brand

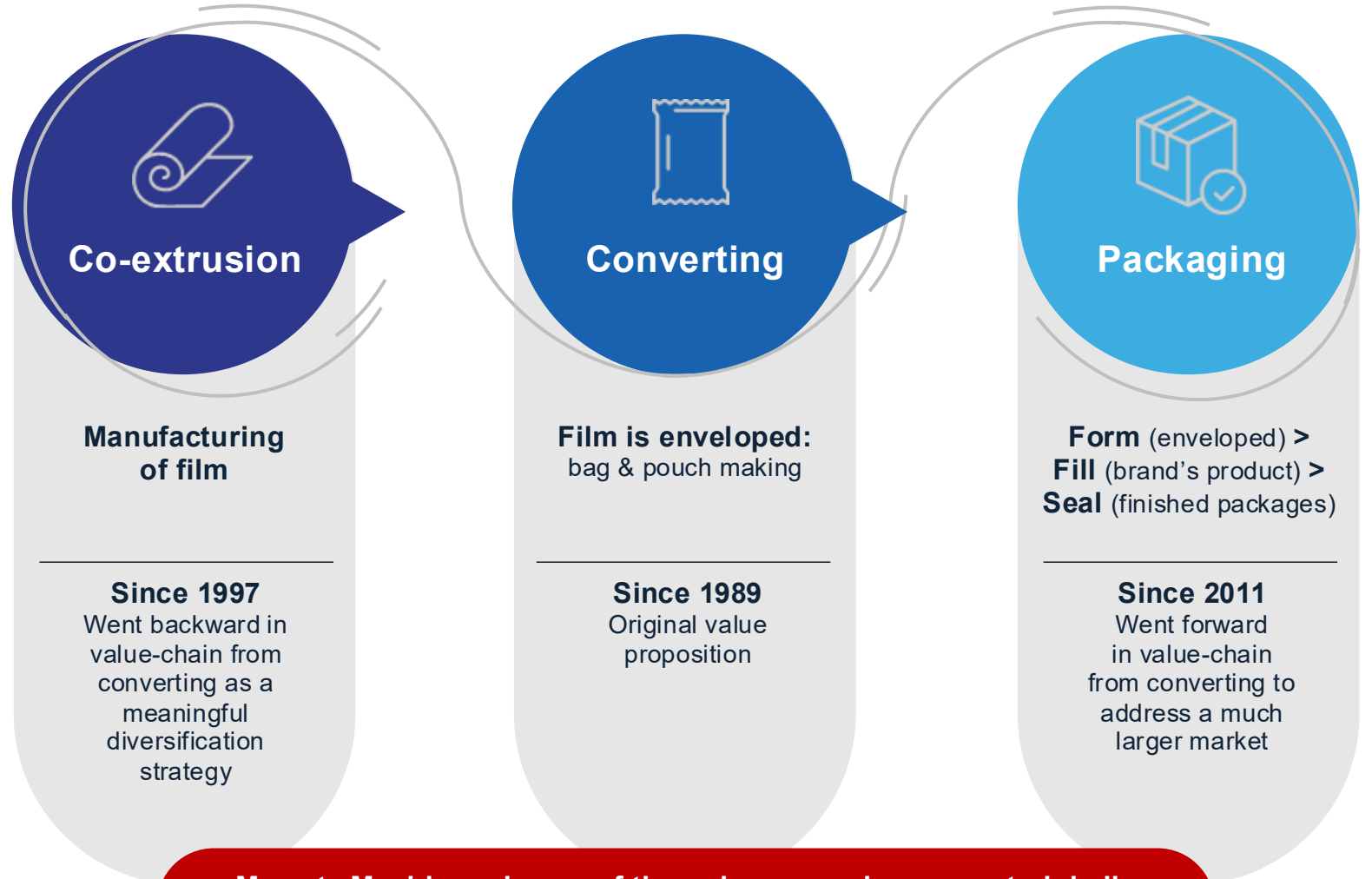


Unique Value Proposition: Total Flexible Packaging Solutions

Unique value proposition with **sustainable flexible packaging solution under one-roof**

One-stop solution provider for brand owners & convertors alike

Unique understanding of all key technologies in flexible packaging solutions: polymer processing; plastic rheology; converting, filling, and sealing systems



Mamata Machinery is one of the only companies present globally across the flexible packaging machinery value-chain.

Evolution:

Becoming a Globally Recognized Packaging Machinery Brand

1979
Incorporation

1989
Introduced India 1st
microprocessor-controlled
bag making line

1990
Achieved a market
breakthrough in
PLASTINDIA 1990

1992
Commenced exports
with bag making
lines

1994
Introduced servo
technology

1998
Commenced exports of bag
& pouch making machinery
to European Union

**Commenced
and scaled
converting
technology**

2013
Acquired full ownership of the JV
with Brampton, along with a
technology transfer to strengthen
capabilities in extrusion

2010
Setup Florida facility to
back MEI's packaging
initiatives & improve local
responsiveness

2003
Incorporated Mamata Enterprises, Inc.
(MEI) - a 100% subsidiary for North
America market for localized solutions
& development of wicketer system

1997
Formed a 50:50 JV with
Brampton Engineering Inc.,
Canada to enter extrusion
technology

**Moved
backward into
value-chain
with extrusion
technology**

2013
Initial prototype
of HFFS
developed
by MEI

2014-16
Manufactured
initial packaging
machines at the US
subsidiary site

2018
Shifted
manufacturing of
packaging machines
from US to India site

2022
Built on initial
technology platform,
and introduced
VFFS machines

2022
Introduced
secondary
packaging
automation
solutions

2023
Integrated Industry
4.0 technologies &
IoT into machinery
solutions

**Moved forward
into value-chain
with packaging
technology**

Intellectual and R&D Driven Leadership

Talent & Tools

- *91 engineers & application experts at Mamata with avg. 15 years of experience*
- *R&D-centric, engineering-focused organisation*
- *Attracting & retaining good talent across multiple domains*
- *Employing cutting-edge 3D designing tools: Inventor & AutoCAD*
- *DSIR recognised in-house R&D centre*
- *In-house electronics lab*

Dedicated talent

Design & Ideations – 17

Software & Coding – 3

Capabilities & Expertise

- *Design & Ideation*
- *Software & Coding*
- *Hardware & Electronics*
- *Assembly & Integration*
- *Testing*
- *Industry 4.0*
- *Plastic Rheology*
- *Product Filling Technology*
- *Sealing Technology*

Only Indian flexible packaging machinery player with dedicated in-house software & coding

In-house coding & electronics lab significantly reduces hardware-software inertia

Innovation Leadership

Track record of industry-first product introduction & innovations:

- *India 1st microprocessor-controlled bag making machine*
- *World's fastest non-woven bag and back seam maker*
- *Ultra-fast VFFS machine with 200 cycles*
- *World's 1st HFSS Simplex machine with 120+ cycles*

Proven track record of multiple successful product launches since inception, tailored to target applications and markets

Robust & continuous pipeline of new solutions

5

National & International Patents Received

3

Patents Pending

#1

India's #1 converting machinery player

Top 5

Top 5 globally in converting machinery market

#1

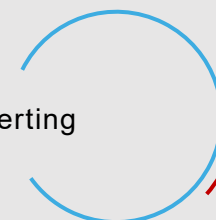
India's #1 packaging machinery player

Leading

Leading flexible packaging solution exporter

1st

Indian player to offer converting machines in EU & US



Robust, Asset-Light Manufacturing Model

ROBUST SUPPLY-CHAIN MANAGEMENT

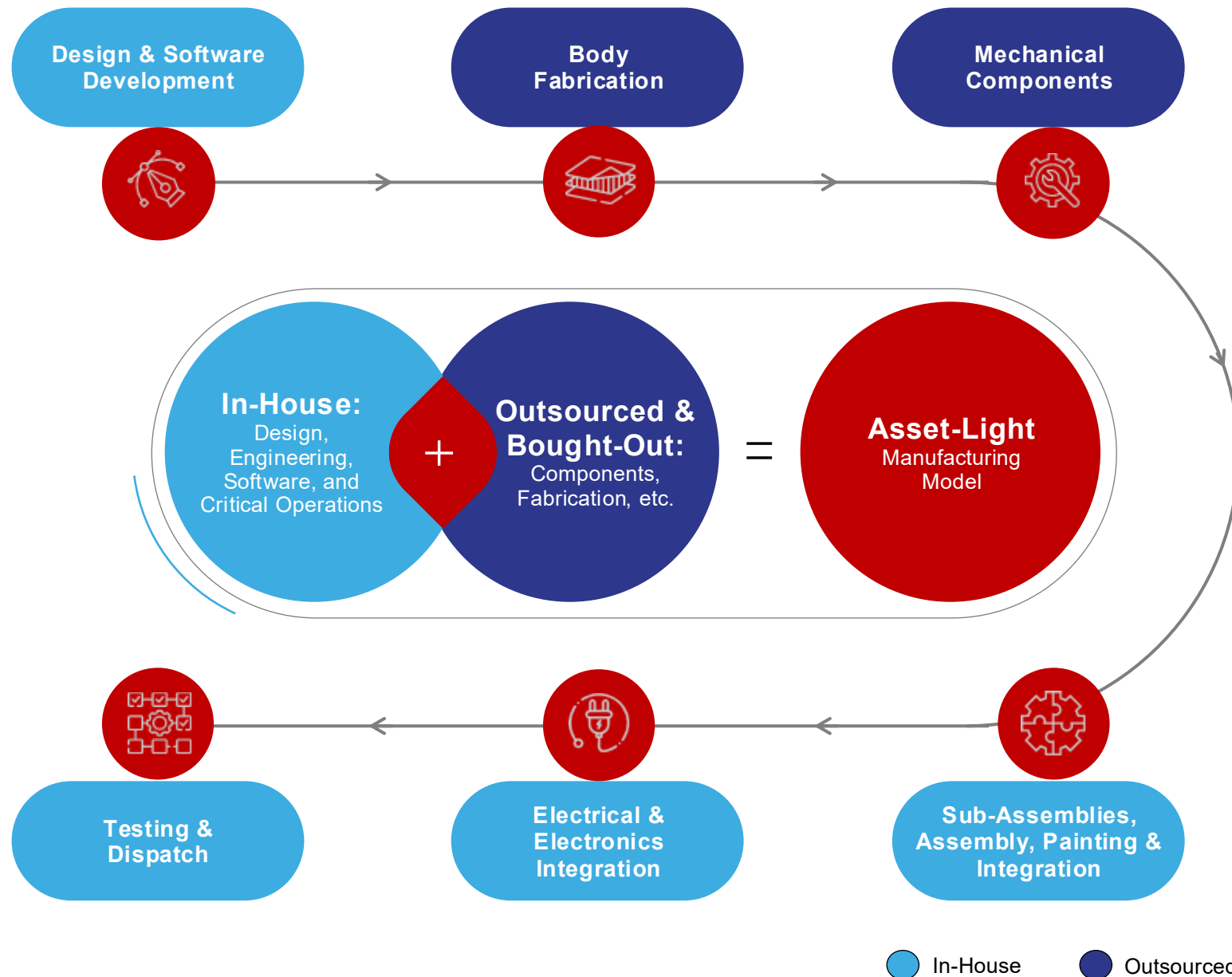
- 250+ curated vendors 1

- Standard bought-out components (servo drives, controls, pneumatics, electronics) from global brands 2

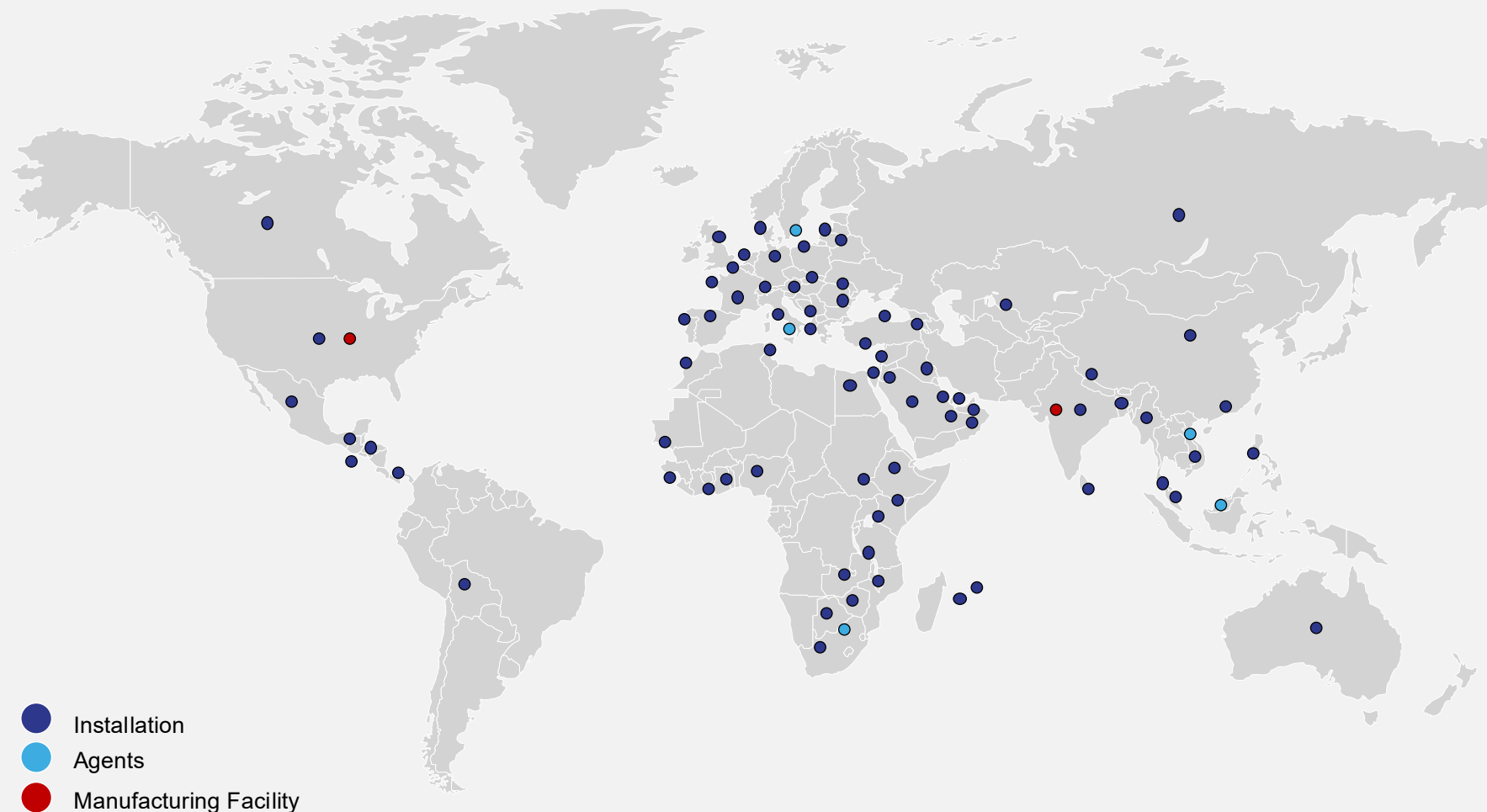
- Multiple dedicated vendors for fabrication, machining, and sheet metal parts 3

- In-house designed ERP for workflow management 4

- Through its asset-light model, Mamata gains the agility to quickly respond to market demand & the capacity to scale-up fast 5



Made in India, for the World



Map not to scale, only for illustration purpose

Installations in
80+ Countries

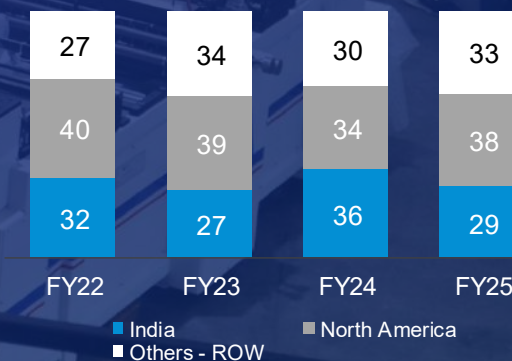
5,000+ Global Machine
Installations

2 International Offices:
Bradenton, Florida, USA
Montgomery, Illinois, USA

Agent Network Across:

- Africa
- Middle East
- Europe
- Asia
- South-Central America

Geographical Revenue Split (%)



Quality-First Approach

Our “Quality-First” approach is embedded in every stage – from design and component selection to in-house testing and global certification – delivering unmatched reliability, low ownership costs, and industry-leading warranty coverage

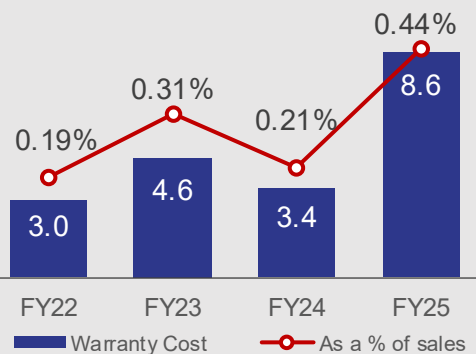
7

Quality Assurance Team

26

Service Engineers

Warranty Cost
Consistently <0.5% of Sales
 (₹ IN MILLIONS & % OF STANDALONE SALES)



Quality Begins with Design

Each solution engineered with quality as the foundation

Deploying robust design methodologies to ensure reliability & performance from the outset

1

In-House Comprehensive Testing

All machines undergo rigorous in-house testing

Identifying & resolving issues before delivery

Comprehensive component-level testing for all inputs (not just on sampling basis)

2

Low Cost of Ownership

Built for durability, efficiency and versatility

Ranks very high on price-performance parameters

Minimum after-sales service needs & low cost of ownership

3

Industry-Leading Warranty

Only Indian player to offer an 18-month comprehensive warranty

Industry standard is 9-month electricals & 12-month mechanical warranty

4

Low Warranty Cost

Despite comprehensive warranty, cost of warranty is consistently <0.5% of top line

Reliability & peace of mind for customers

5

Global Certifications

All products are certified to ISO 9001:2015

Safety certification (CE, CSA) available on customer needs

6

State-of-Art Infrastructure

India

State-of-art manufacturing facility & corporate HQ in Ahmedabad

Salient Features

Capacity to make 250+ machines annually

Potential to expand further within existing facility, as and when needed

Land – 20,662 sqm.

Built-up Area – 9,235 sqm.

Surrounded by an extensive vendor ecosystem in its proximity

DSIR, GOI recognised in-house R&D Centre

Dedicated in-house electrical & electronic lab

Modern testing infrastructure



~199

Employees on Payroll

~48

Workers Employed

USA

- **Bradenton, Florida:**
After-sales service and product applications
- **Montgomery, Illinois:**
After-sales service



~18

Employees on Payroll at MEI



Marquee Clientele: Brand Owners & Convertors Alike

Packaging machine sales to primarily Brand Owners – FMCG & Consumer Discretionary

Converting & co-extrusion sales to convertors (tier-1 suppliers to FMCG), plastic & packaging industries

Granular sales composition, with top 5 accounts contributing ~20% of top line

Long-standing relationship with majority key accounts



Co-extrusion



BANSAL INDUSTRIES



Converting



Packaging

Board of Directors

Mahendra Patel

Chairman & Managing Director

40+

Years of experience



Chandrakant Patel

Joint Managing Director

40+

Years of experience



Neha Nowlakha

Independent Director

20+

Years of experience



Subba Bangera

Independent Director

35+

Years of experience



Munjal Patel

Independent Director

20+

Years of experience



Varun Patel

Non-Executive & Non-Independent Director

13+

Years of experience

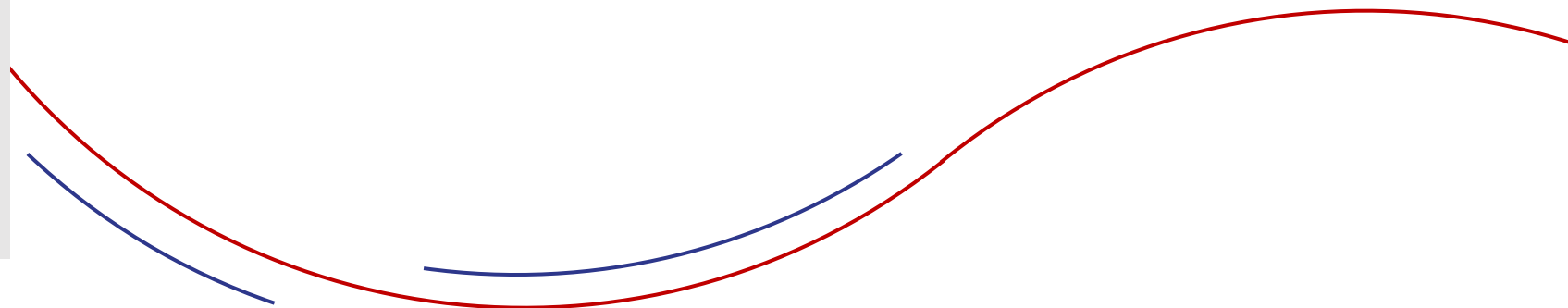


Ruchita Patel

Independent Director

8+

Years of experience



Senior Leadership

● Work Experience (Years)

● Association with Mamata (Years)

Apurva Kane

Chief Executive Officer

40+ | 40+



Dipak Modi

Chief Financial Officer

32+ | 25+



Madhuri Sharma

CS & Compliance Officer

14+ | 14+



Dharmisth Patel

President – MEI

20+ | 20+



Rajashekar Venkat

President

27+ | <1



Hemang Mistry

Senior Manager Design

27+ | 27+



Dharmendra Panchal

Business Head – Converting

36+ | 34+



Snehal Patel

Business Head – HFFS Division

33+ | 33+



Prashant H. Pandya

Business Head – VFSS Division

40+ | 3+



Jignesh Shah

IT Head

25+ | 25+



Kishan Patel

HR & Admin Head

33+ | 19+





Product Portfolio: Converting

Capable of making handle bags, garment bags, hygiene bags, and zipper bags



**SIDE SEAL
BAG MAKER**

USP

Fastest, Modular, Best in Price-to-Performance Ratio



**BOTTOM SEAL
BAG MAKER**

USP

Fast, Modular, Best in Price-to-Performance Ratio



**UNIVERSAL
MACHINES**

USP

Modular, Runs 2 Printed Sizes at a Time



**SERVO
WICKETERS**

USP

Fast, Modular, Unique Seal Technology



**CENTER SEAL &
THREE SIDE SEAL
POUCH MAKERS**

USP

Fastest, Modular, Compact



**STAND
UP ZIPPER
POUCH MAKER**

USP

Only pouch maker to produce center, three-side, stand-up, and five-side seal pouches on the same platform



**IN LINE
SPOUT POUCH
MAKER**

USP

Only pouch maker to produce center, three-side, stand-up, and five-side seal pouches on the same platform



**VEGA PLUS
& FLAT BOTTOM
POUCH MAKING
SYSTEM**

USP

Versatility, All Servo Tech, Flat Bottom Pouch Compatible



Product Portfolio: Co-extrusion

MONO AND 3-LAYER FILM LINES

USP

High automation (resin handling to finished roll), low cost & high productivity, best output & cooling rates



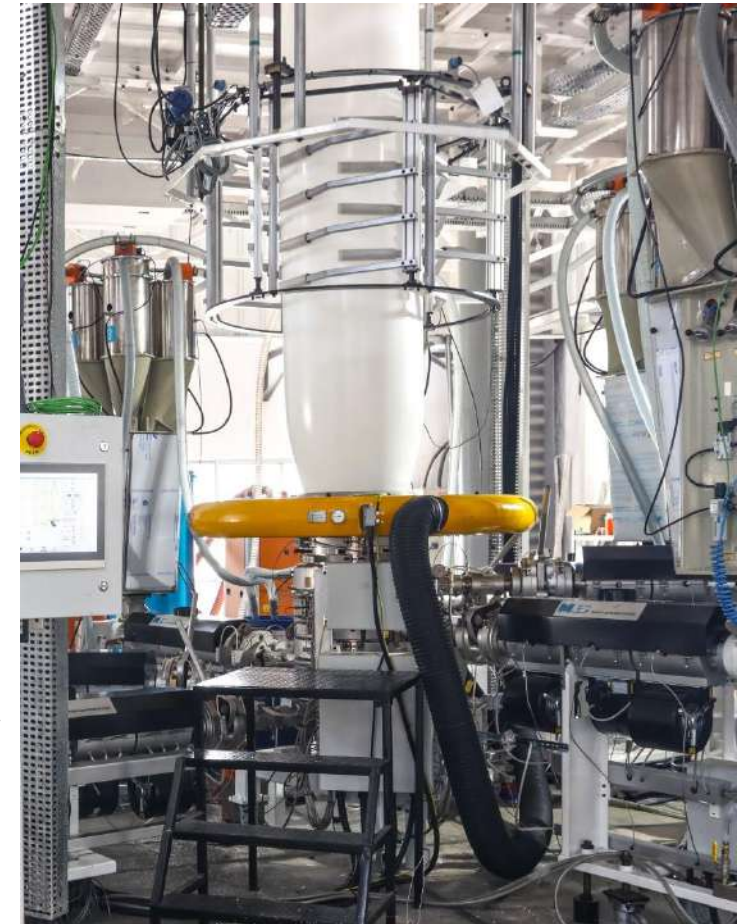
01

02

5- AND 7- LAYER LINES

USP

High automation (from resin handling to finished roll), best output & cooling rates





Product Portfolio: Packaging

Catering to food, pet, home & personal care products

HFFS POUCH MACHINES

USP

High-speed, small footprint, laminate and co-extruded films



VFFS MACHINES

USP

Packaging for solids, powders granules



MULTI-LANE SACHET PACKAGING MACHINE

USP

Precise dosing & low wastage, easy changeovers, 100 cycles per minute, up to six lanes



PICK-FILL-SEAL (PFS) MACHINES

USP

High-speed, large format pouches, multiple changeovers



Presence at Global Platforms

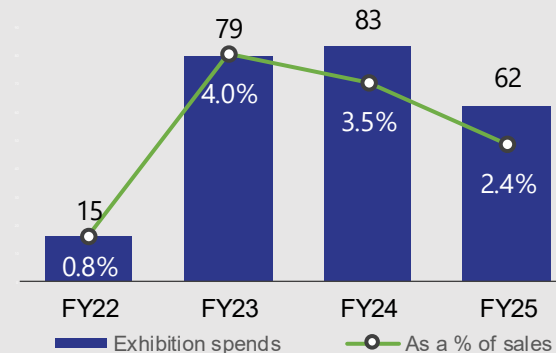


K TRADE FAIR Düsseldorf, Germany

First Indian company to ever show a live machine at K in 1998 with “Made in India, for the World” slogan

Participating in K ever since, widely considered as the Mecca of global plastic industry

Exhibition Spends (₹ IN MILLIONS & % of Sales)



PLAST INDIA
New Delhi, India



IPLEX
Bengaluru, India



PLASTVISION INDIA
Mumbai, India



PACKEXPO EXHIBITION
Chicago & Las Vegas, USA



GULFOOD
Dubai, UAE

Right to Win

Intellectual Capital

Indigenously developed product platforms

Engineering Prowess

Frugal Engineering Capabilities in the DNA

Superior Value Propositions

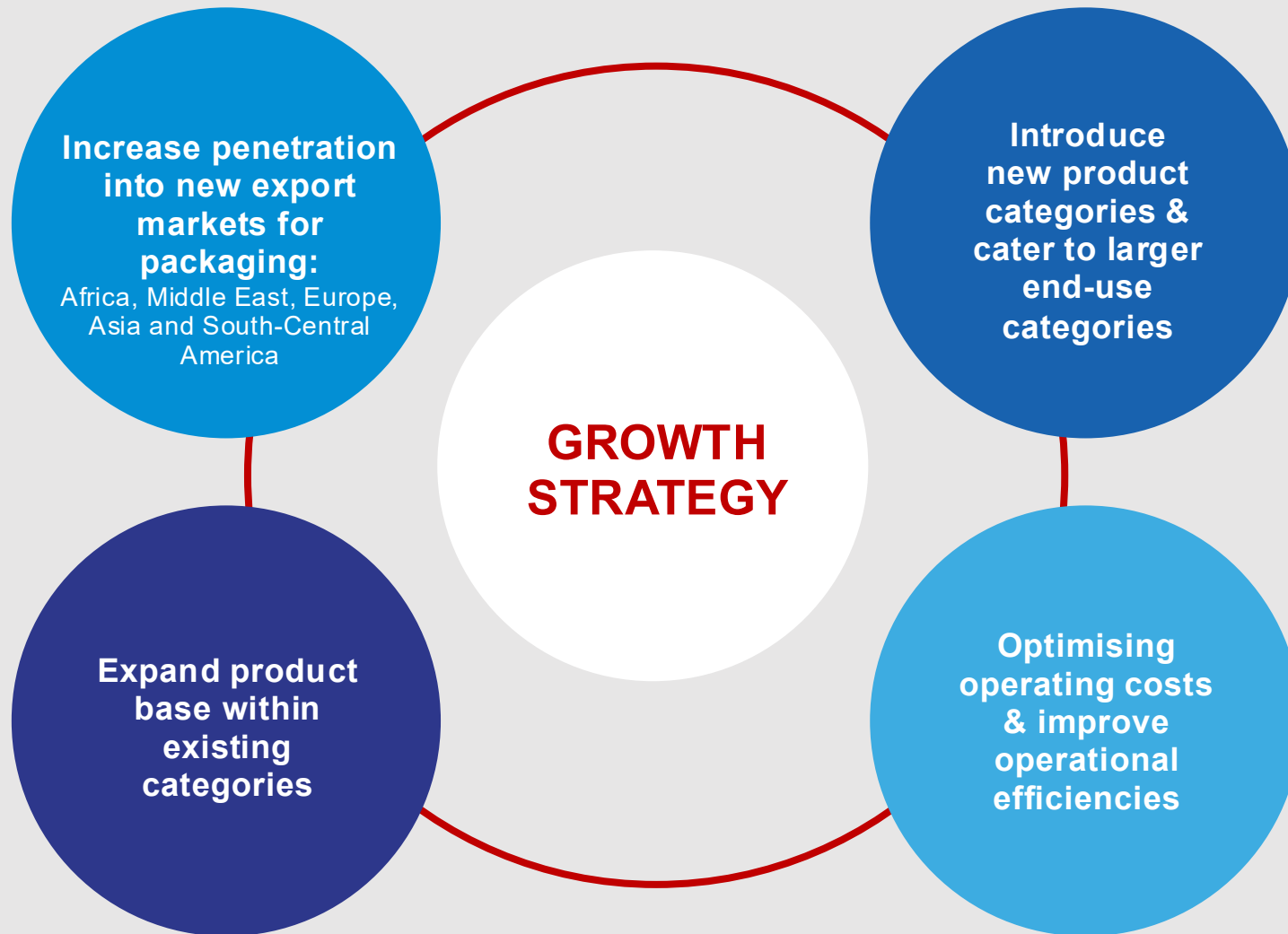
Best-in-class on Price-Performance with presence across value chain

Strong Financial Profile

Capital Efficient Business Model

Experienced & Professional Management

Growth Strategy



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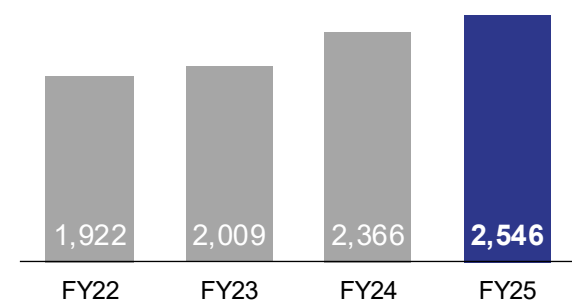
26

Financial Profile

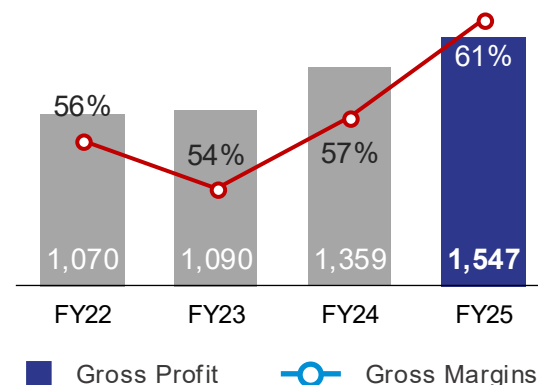


Key Performance Indicators (Consolidated)

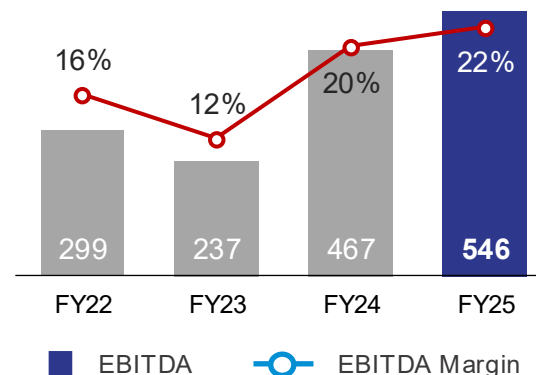
Revenue from Operations
(IN ₹ MILLION)



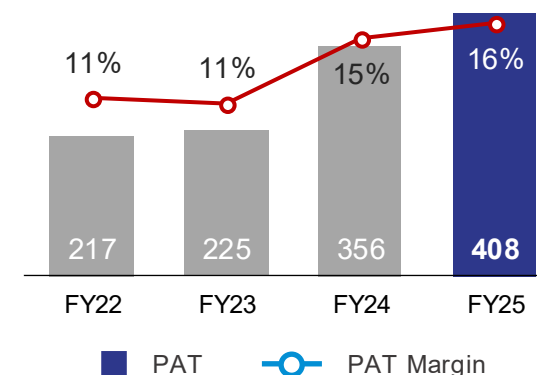
Gross Profit & Gross Margin
(IN ₹ MILLION & IN %)



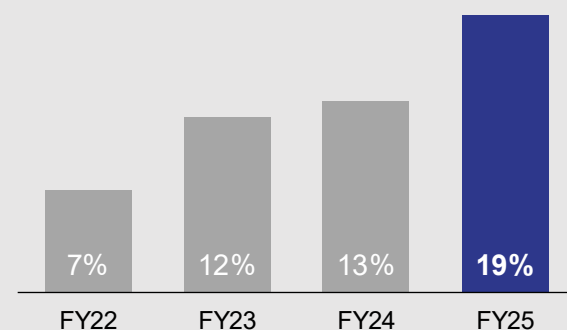
EBITDA & EBITDA Margin
(IN ₹ MILLION & IN %)



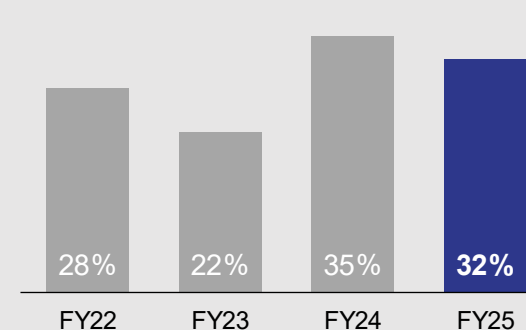
PAT & PAT Margin
(IN ₹ MILLION & IN %)



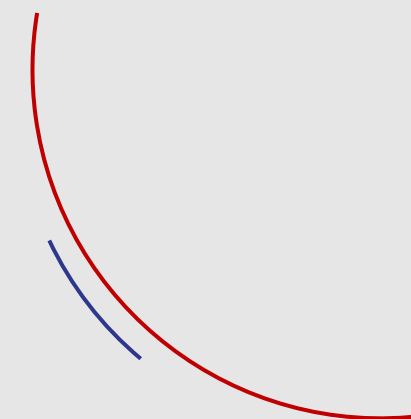
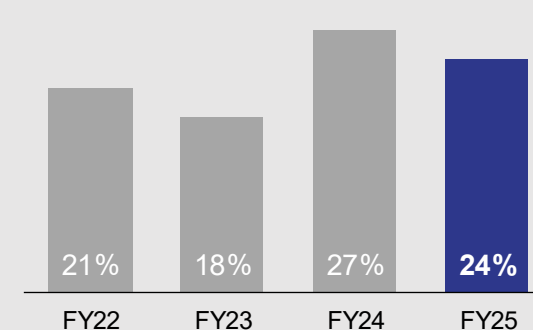
Operating Working Capital
(% of Revenue)



ROCE
(IN %)



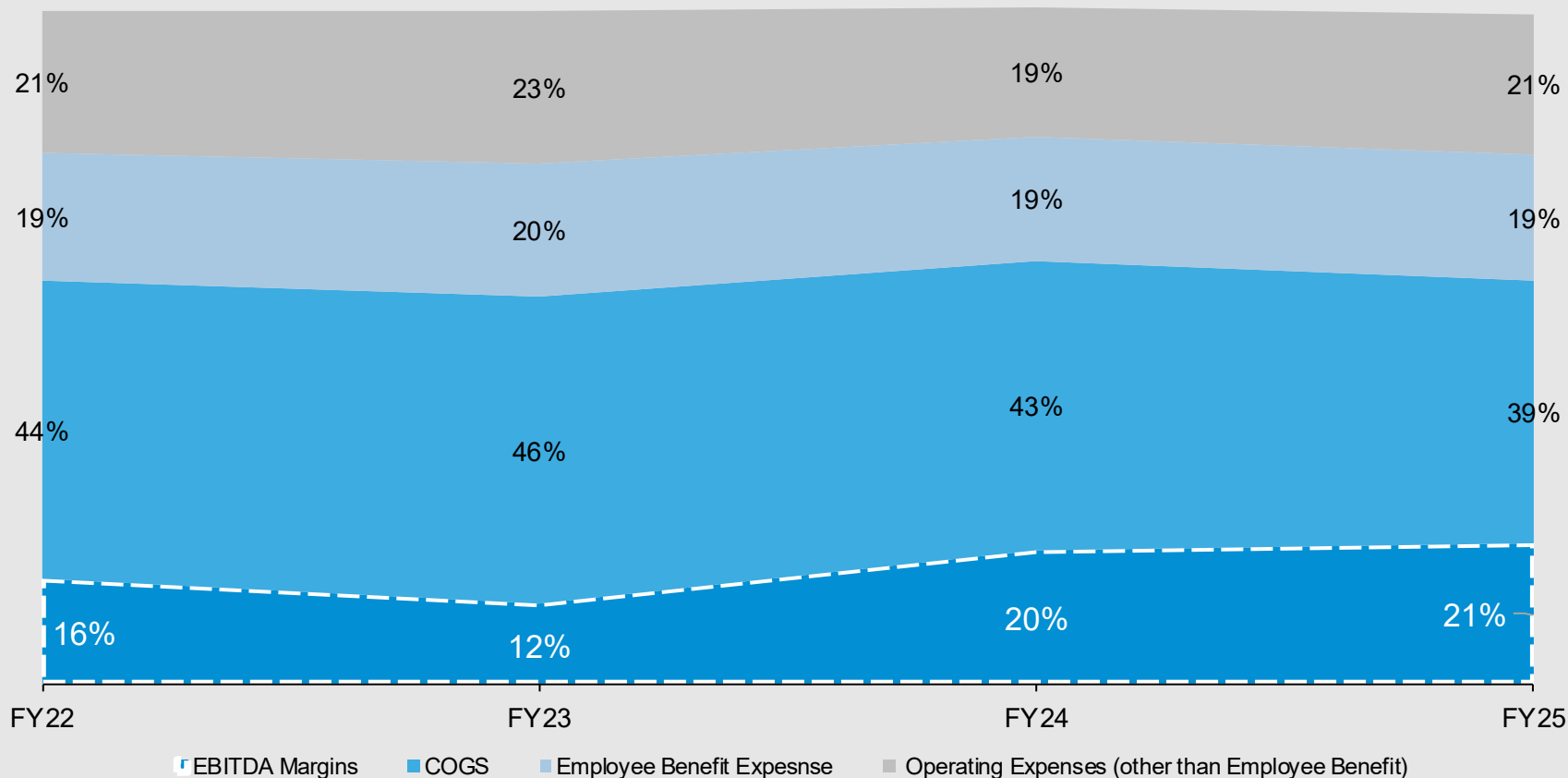
ROE
(IN %)



Operating Working Capital = Inventory + Receivable - Payables - Advances from Customers

Potential for Operating Leverage

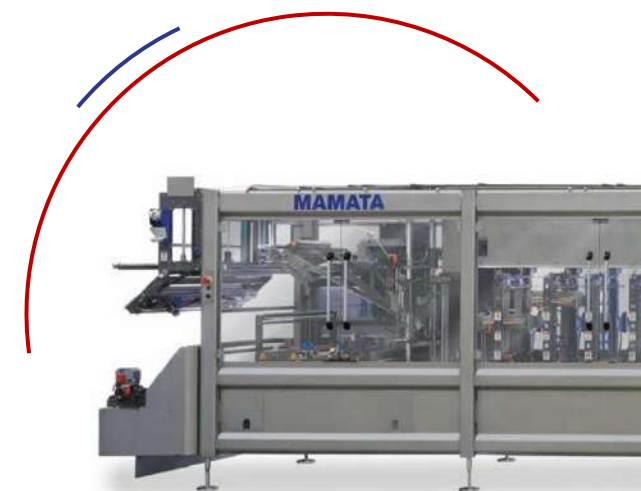
Common-Size P&L Statement



Consistently high contribution margins (4Y Avg. GPM if 57%)

Potential for rationalisation of Employee Benefit & OPEX on a higher revenue base

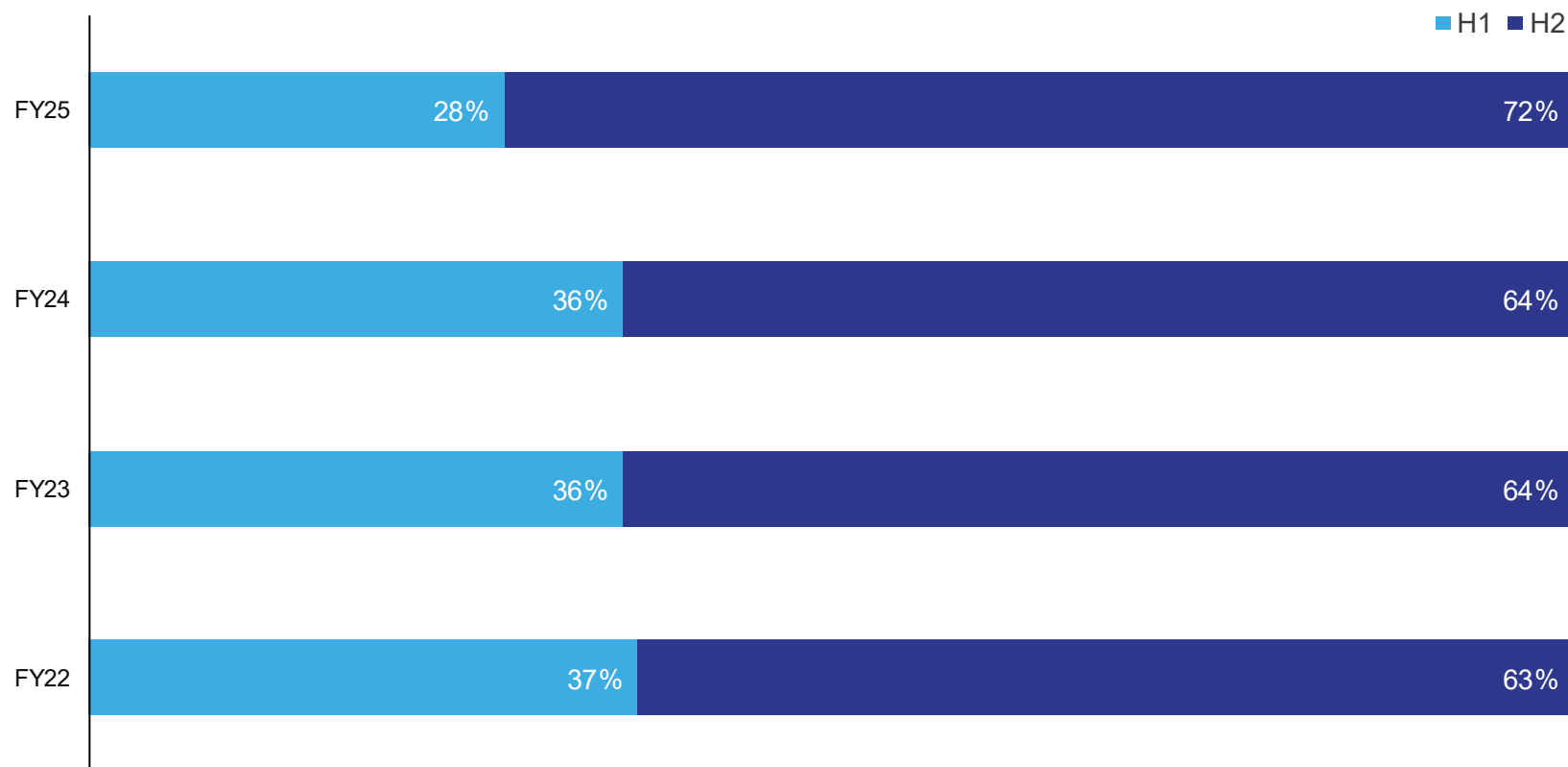
Potential to grow from existing facility without incurring significant CAPEX



Note - Consolidated Figures

Inherent Business Seasonality

ANNUAL REVENUE SPLIT – H1 vs. H2



Note – Consolidated Figures

Delivery of machinery solutions is inherently seasonal & lumpy

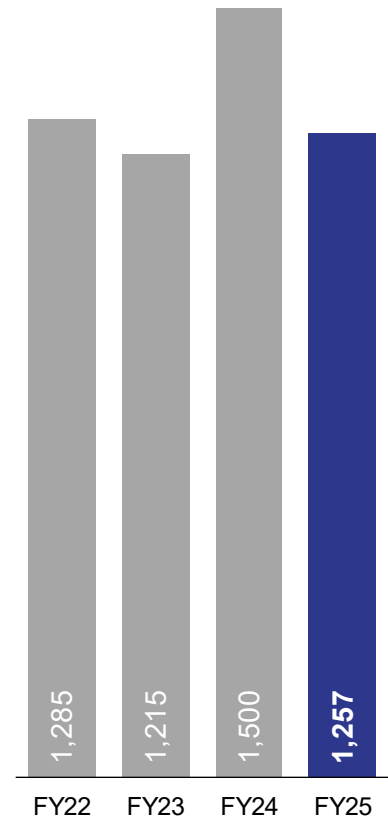
Seasonality of business, skewed towards H2, in both domestic & exports:

- Domestic – Skew on account of financial year-end deadlines to complete CAPEX projects
- Exports – Typically order intake picks up during August-September and thus, deliveries are scheduled in H2 of Indian FY

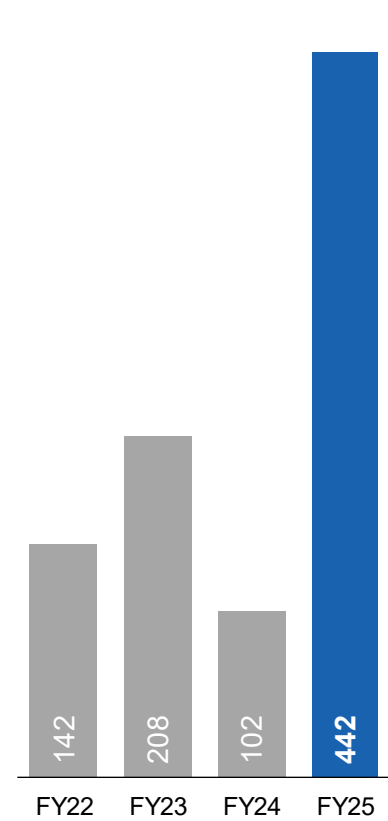
4Y Average 66% of annual top line booked in second-half of the year

Revenue Breakdown (Consolidated)

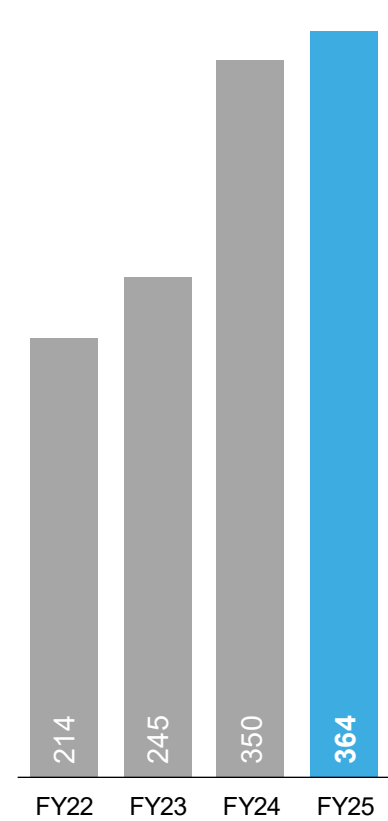
Converting Machinery Sales
(IN ₹ MILLION)



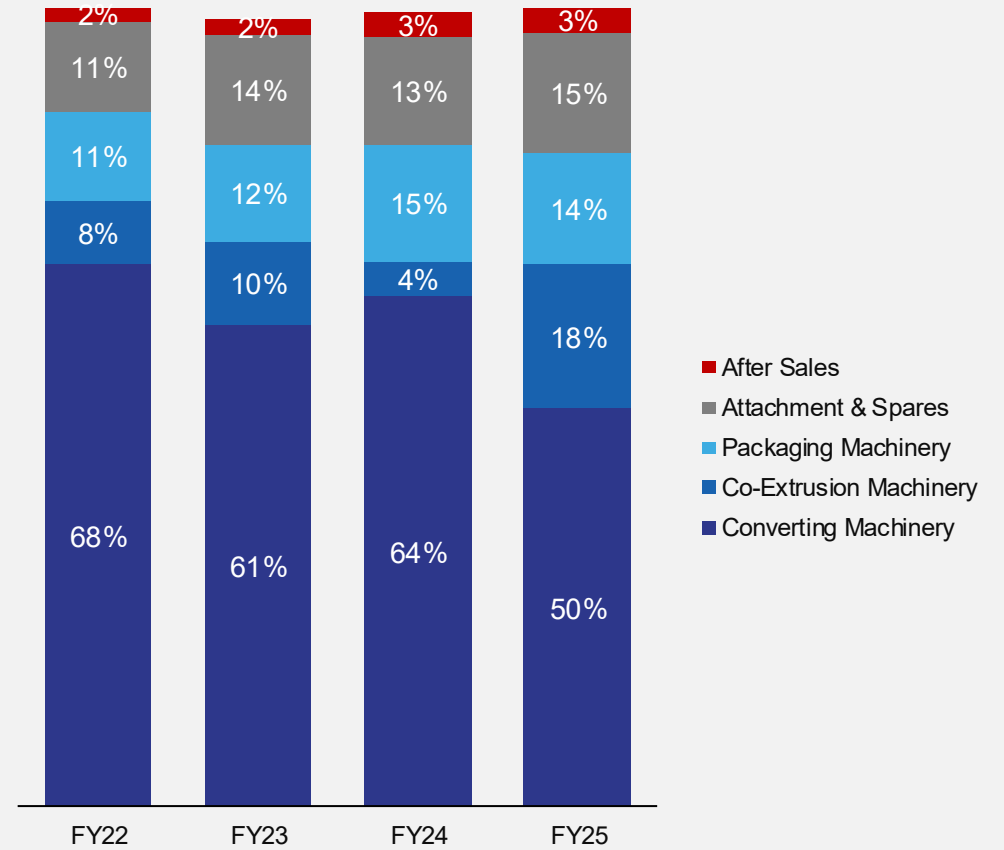
Co-Extrusion Machinery Sales
(IN ₹ MILLION)



Packaging Machinery Sales
(IN ₹ MILLION)



Product-Wise Revenue Breakdown
(IN %)



4Y P&L Snapshot (Consolidated)

Particulars (₹ IN MILLION)	FY22	FY23	FY24	FY25
Revenue from Operations	1,922	2,009	2,366	2,546
Other Income	43	93	47	48
COGS	853	919	1,007	999
Gross Profit	1,070	1,090	1,359	1,547
Gross Margin (%)	56%	54%	57%	61%
Operating Expenses	770	852	892	1,001
EBITDA	299	237	467	546
EBITDA Margin (%)	16%	12%	20%	21%
Finance Cost	11	11	15	9
Depreciation	36	34	34	33
Profit before Tax	295	285	464	553
Profit after Tax	217	225	356	408
PAT Margins (%)	11%	11%	15%	16%
Basic EPS (in ₹)	8.11	8.41	14.45	16.56

4Y Balance Sheet Snapshot (Consolidated)

Particulars (₹ IN MILLION)	FY22	FY23	FY24	FY25
Equity Share Capital	1,041	1,279	1,319	1,712
Equity Share Capital	30	30	27	246
Other Equity	1,011	1,249	1,291	1,465
Non-Current Liabilities	57	44	47	37
Long Term Borrowings	39	28	26	22
Current Liabilities	1,065	962	1,013	842
Short Term Borrowings	170	158	90	16
Trade Payables	306	253	284	271
Advances from Customers	436	388	465	375
Total Equity and Liabilities	2,163	2,285	2,378	2,591
Non-Current Assets	1,107	1,292	1,163	689
Tangible Assets	593	614	615	612
CWIP	-	-	-	-
Current Assets	1,056	992	1,215	1,903
Inventories	718	703	693	815
Trade Receivables	163	176	373	316
Current Investments	70	-	-	-
Cash & Bank Balances	25	52	40	678
Total Assets	2,163	2,285	2,378	2,591

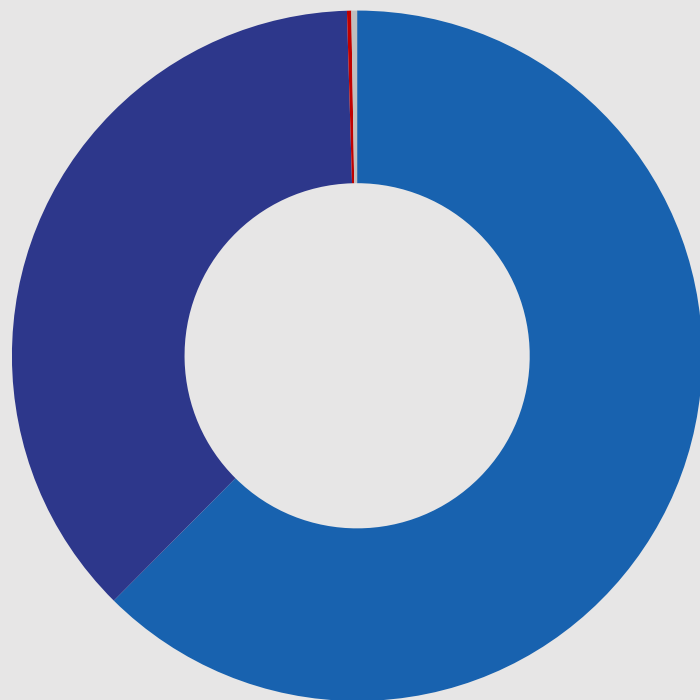
4Y Cash Flow Snapshot

Particulars (₹ IN MILLION)	FY22	FY23	FY24	FY25
Cash Flow from Operating Activities	372	172	402	725
Cash Flow from Investing Activities	-350	-97	-1	-105
Cash Flow from Financing Activities	-33	-30	-446	-71
Net Cash Flows	-12	45	-45	549
Cash & Cash Equivalents at the Beginning of Year	44	20	39	-8
Cash & Cash Equivalents at the End of Year	20	39	-8	539



Capital Markets Overview

Shareholding pattern (IN %)



■ PROMOTERS	62.45%
■ PUBLIC	37.18%
■ FII's	0.05%
■ DII's	0.32%

₹393

CURRENT MARKET PRICE

₹541/312

52 WEEK HIGH/LOW

₹967 Crore

MARKET CAPITALISATION

2.46 Crore

NO. OF SHARES OUTSTANDING

MAMATA

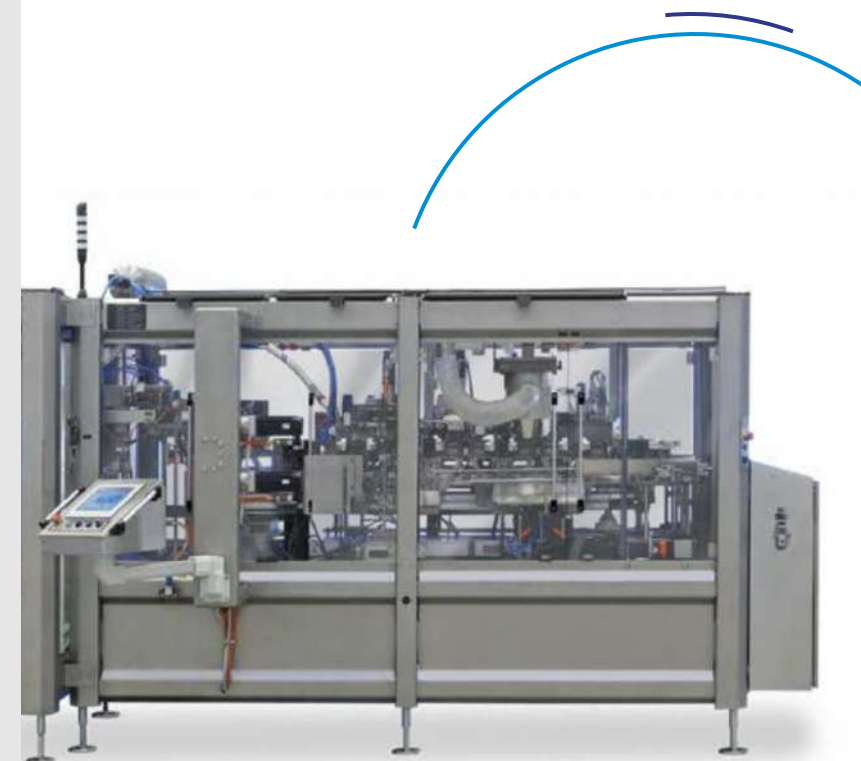
NSE

544318

BSE

Shareholding data as of 31st December 2025

Market price data as of 30th January 2026



Get in Touch

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